



## US Army Training and Doctrine Command

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**[Soldiers Prepare To Face Opposing Forces in NIE 13.2](#)** (*Brigade Modernization Command*, By Lt. Col. Deanna Bague) "We must get a mission-command-on-the-move capability and soon," said Gen. Robert W. Cone, commanding general of TRADOC. "Mission command on the move is a central feature of any variety of contingencies we talk about. Our commanders and leaders must be able to seamlessly transition across the battlefield whether they are in a command post, platform or dismounted."

**[Post's Top NCO Talks Leadership](#)** (*My Guidon*, By Robert Johnson) Command Sgt. Maj. Terrence Murphy - "When I came into the Army, I set a goal for myself to become a sergeant, then a drill sergeant. Once there, I set my sights on becoming a first sergeant and a battalion command sergeant major. I never got ahead of my next goal," the Maneuver Support Center of Excellence command sergeant major said during a recent interview.

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*Brigade Modernization Command*

**Soldiers Prepare To Face Opposing Forces in NIE 13.2**

By Lt. Col. Deanna Bague

FORT BLISS, Texas -- Soldiers from 1st Battalion, 35th Armored Regiment, 2nd Brigade Combat Team, 1st Armored Division, are preparing to conduct decisive action operations against an adaptive opposing force during Network Integration Evaluation 13.2, which is scheduled to start this month.

Network Integration Evaluation, or NIE, 13.2 will continue the Army's goal of connecting the Soldier to the network and will simulate the complexities of an armored brigade combat team conducting contingency operations in a forward deployed environment. Operational focus areas include extending the network to Soldiers, enhancing the common operational picture and enabling collaborative decision making through mission command on the move.

NIE is the Army's most effective test and procurement system for networks and is critical to U.S. Army Training and Doctrine Command's drive toward the best battlefield equipment and systems. Snap-linked to the training is the evaluation of various integrated tactical network capabilities and combat technologies such as the Nett Warrior and the Joint Battle Command --Platform.

"We must get a mission-command-on-the-move capability and soon," said Gen. Robert W. Cone, commanding general of TRADOC. "Mission command on the move is a central feature of any variety of contingencies we talk about. Our commanders and leaders must be able to seamlessly transition across the battlefield whether they are in a command post, platform or dismounted."

Lt. Col. Roman Cantu, battalion commander for 1-35 AR, said the training is paramount for him and his Soldiers.

"During the course of NIE 13.2, we will train on three of the four major mission sets within decisive action -- offense, defense and stability operations," said Cantu. "As we conduct these missions, we'll provide candid feedback as to whether or not that piece of equipment facilitated mission execution."

"The NIE is not only about testing and evaluation, more importantly, it's an outstanding training venue that allows our brigade to get better on our core mission set while simultaneously providing valuable feedback on future force fieldings," said Cantu.

Cantu said the network's ability to support the warfighter will be put to the test throughout the exercise. This may include deliberate attacks or breaching a complex obstacle, which would require assured voice and digital communications among breach, assault and support by fire elements.

"As a battalion commander, the network must be able to facilitate my ability to make an informed decision," said Cantu. "Additionally, the network should contribute to my ability to redirect combat power quickly on the battlefield as a threat emerges."

"Our feedback helps out units that might actually use this [equipment]," said Sgt. Mittchell Connally, with 1st Battalion, 6th Infantry Regiment.



Army officials have stated that evaluating equipment or capabilities during the NIE alleviates potential "discovery learning" for Soldiers who are forward-deployed conducting real-world operations, thus allowing them to focus on mission execution.

Connally said the last thing he wants to see is a fellow Soldier stuck in a combat situation with a piece of junk.

"[Our feedback helps determine] whether or not it works, if it's durable or not for the terrain out there in hot [or cold] climate or if you're still going to be able to have signal to send messages," he said.

"Certain things that we've evaluated [in the past four NIEs] will actually be used in Afghanistan," said Connally.

Connally is referring to two deploying Army brigade combat teams from 10th Mountain Division that will receive equipment designed to give them enhanced situational awareness on the battlefield through a handheld device that identifies the position location of a dismounted Soldier.

These brigades are scheduled to deploy and actively assist in the Army's drawdown in Afghanistan by conducting security forces advise and assist team missions.

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## *My Guidon*

### **Post's Top NCO Talks Leadership**

By Robert Johnson

If you ask Command Sgt. Maj. Terrence Murphy how he got to where he is today as the top noncommissioned officer on Fort Leonard Wood, he would smile and tell you it's all about setting goals.

"When I came into the Army, I set a goal for myself to become a sergeant, then a drill sergeant. Once there, I set my sights on becoming a first sergeant and a battalion command sergeant major. I never got ahead of my next goal," the Maneuver Support Center of Excellence command sergeant major said during a recent interview.

With a superior career record and a living example of the Army values, there is little doubt that Murphy was an excellent choice to lead MSCoE, but the fact that he came into the Army is somewhat amazing.

"I came from an Air Force Family. My father was retired Air Force and I moved around quite a bit from base to base, so I think he naturally thought I would follow in his footsteps," Murphy said.

Murphy's love of the military started in high school, excelling in the Junior ROTC program.

"When I came home and told my mother that I enlisted, she wasn't surprised at all — after all, I had been military all my life," Murphy said.

Murphy's Army career started on the very same installation where he is now the top NCO.

"I came right here for basic training in October 1983," Murphy said. "When I finished basic training, a five-ton dump truck came and we rode in it with our gear over to the Fighting 5th Engineer Battalion. That was my first duty assignment."

In his 29 years of Army service, 11 years has been spent on Fort Leonard Wood.

But Murphy wasn't just selected to the top NCO position based on his past experiences. He was chosen to help lead the Army and MSCoE into the future.

"We have to get back to ownership," Murphy said. "We have to get back to the idea that NCOs take care of Soldiers and Families. We've moved away from this over the last 10 years of conflict because we were either deployed, returning home or getting ready to deploy. We need to regain that ownership NCOs have of an Army at Home Station."

"It's a big challenge to transition an Army — an Army's way of thinking," Murphy said. "It will be tough, because at the same time, we are tightening the budget and reducing the force. There will be lots of uncertainties."

As for training, Murphy said NCOs have to think differently on how they train so that the Army can conserve resources as much as possible, yet still have realistic, demanding training.



"We just finished the Best Warrior Competition, and we did it at a very reduced cost. Instead of firing live ammunition, we used the simulators; instead of driving from place to place, we incorporated more foot travel. Good training can be done very cost effectively and Best Warrior proves that," Murphy said.

As for those junior noncommissioned officers, Murphy offered some advice to them on their own goal setting and beginning their career as an NCO.

"Start with your educations — whether it's military schools or college degree — start working on these. It's never too late to start," he said.

"When you become an NCO, you're no longer one of the boys ... or girls. Your former peers now look to you for advice, mentorship, leadership and training. You are now a leader," Murphy said.

As for a leadership style, Murphy said his philosophy was to treat Soldiers the way he would treat his Family.

"You have to be a mentor and help steer them in the right direction, a disciplinarian, and a parent figure. I have been blessed that when I veered off that straight path, I had leaders and friends that got me back on the right path," he added.

"Now I am blessed to be in the company of the best sergeants major in the Army. Everywhere I have been stationed, nothing compares to the professionalism and dedication that you find across the brigades — across the board — like you do here on Fort Leonard Wood," he said. "I am indeed blessed to be here today."

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*Fort Gordon Public Affairs*

## **Installation Recognizes 2nd Quarter Awardees**

By Sgt. 1st Class Kelly Jo Bridgwater

Outstanding service members, Department of the Army civilians, and volunteers of Fort Gordon, Ga., and the U. S. Army Signal Center of Excellence, were recognized for their exceptional service during the installations 2nd Quarter 2013 awards ceremony at Fort Gordon's Alexander Hall.

"It is not an easy time to be a Soldier or civilian employee," said Col. Robert A. Barker, Fort Gordon garrison commander, during his address to the audience following the presentation of certificates. "It is because of these seven men and women that Fort Gordon is the quality place it is to work and live."

The following individuals were recognized for their accomplishments:

Noncommissioned Officer of the Quarter

Sgt. 1st Class James Mackay, Headquarters, A Company, 551st Signal Battalion

- Service Member of the Quarter

Spc. Deannie C. Lew, Headquarters and Headquarters Company, 707th Military Intelligence Battalion, 706th MI Group

- Instructor of the Quarter

Sgt. 1st Class Michelle Davis, C Company, 442nd Signal Battalion

- Civilian of the Quarter

Burnestene Evans, Headquarters, garrison command group

- Volunteer of the Quarter

Lisa Powers, B Compa- ny, 63rd Expeditionary Signal Battalion

- Firefighter of the Quarter

Don Townley, Fort Gordon Fire Department

- Military Police of the Quarter

Johnnie Warren, Directorate of Emergency Services

- Security Guard of the Quarter

Robert Caruso, Directorate of Emergency Services [<HOME>](#)



*24th Press Camp Headquarters*

**IMSO Arrives In Baltimore, Begins Annual Trip**

Staff Sgt. Candice Harrison

BALTIMORE - The international students of the United States Army Sergeants Major Academy, out of Fort Bliss, Texas, recently embarked on their annual Field Studies Program excursion to the nation's capital via Baltimore.

The FSP trips allow the international students to witness firsthand American culture and history by traveling to different areas throughout the U.S.

The first day consisted of arriving at the East Coast city, checking in to hotel rooms and visiting the World Trade Center here. In the past, the students have had the chance to visit Washington. This was the first time Baltimore was added to the itinerary.

On April 28, the students began their trip with a brisk walk to the Baltimore Inner Harbor to visit the historic vessels USS Constitution, U.S. Coast Guard Cutter Taney, USS Torsk and the Chesapeake Lightship.

"My favorite part of today was the history of the ships," said Chief Warrant Officer 2 Sheldon Beaupierre, a student at USASMA serving in the Trinidad and Tobago Defense Force – Regiment. "What was extremely interesting is how come they were able to preserve the ships. ... It was nice to see, one, how they built the ships, and two, how short the decks were."

Beaupierre represents one of 32 international countries represented at USASMA. The International Military Student Office ensures each international student receives an American student sponsor as well as any other assistance he or she may need while adjusting to the nearly yearlong school.

"My stay here, and these trips in America have enlightened me in terms of the history. Where I come from in the Caribbean, I would know about America," described Beaupierre, who has been an infantryman for more than 24 years. "You watch the movies on TV and stuff like that, but actually being here and learning about the history, you can see it live."

After visiting the inner harbor, the IMSO group took a water taxi to Fell's Point, Md., a historic district east of the inner harbor.

Tour guides dressed in pre-Civil War era costume led the students through the streets while providing information about ship building, immigration and lifestyles of people during that time.

"It brings a new sense of reality and puts into perspective how America developed, and what part the development of America played on us back in the Caribbean," reflected Beaupierre.

Baltimore's weather was in striking contrast to that of El Paso, Texas, where the USASMA students have been residing during their time at the academy. As compared to the dry desert environment, the lush, green plants and drizzly weather reminded many of the students of their home countries.



"(Baltimore) reminds me of Europe. Maybe because of the influence from Europe," said Sgt. Maj. Ivan Hladik, from the Czech Republic armed forces. "All the people here, the green, the food and the different cultures."

The day ended with the group having a dinner together at a restaurant in the Little Italy section of Baltimore. The large horseshoe-shaped table encompassed all 35 international students, the few family members who joined them and the chaperones from the academy.

Hladik ordered the chicken Parmesan offered on the menu and called it "schnitzel," jokingly, after one of his country's native dishes, another reason Baltimore reminded him of Europe.

They joked as if they had known each other for a very long time and they ate as if they were family.

The camaraderie of the students transcended cultural differences between each other, and the country in which they have become temporary residents.

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*Army Times*

## **Services Prepare For Scant Recruiting Year**

By Rick Maze

Read full story at: <http://www.armytimes.com/article/20130502/NEWS/305020027/Services-prepare-scant-recruiting-year>

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*Reuters.com*

## **Samsung, BlackBerry Devices Cleared For Use on U.S. Defense Networks**

By David Alexander

Read full story at: <http://www.pcworld.com/article/2037142/blackberry-10-cleared-for-use-on-us-department-of-defense-networks.html>

The Pentagon cleared BlackBerry and Samsung mobile devices for use on Defense Department networks, a step toward opening up the military to a wide variety of technology equipment makers while still ensuring communications security. Spokesman Lt. Col. Damien Pickart said "This is a significant step towards establishing a multi-vendor environment that supports a variety of state-of-the-art devices and operating systems."

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